

Dornier Consulting
Project Management Academy

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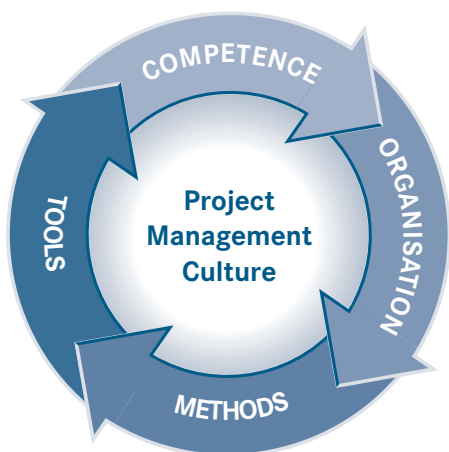


**Institute for Customer Specific
Training Programmes in Project Management**

A business unit of Dornier Consulting



Competitive advantage project management



Project management affects the **results of all fields of business** like hardly any other discipline and is developing into a key factor for **business success**. It depends, therefore, on the balanced interaction of all success factors of project management: effective organisation with efficient structures and processes, proven methods and tools for project planning and controlling and the right competencies for the project.

The qualified project manager, with his/her individual competence profile, plays the most important role in the success of your projects.

A professional training provider for project management is expected to deliver:

- up to date expertise and knowledge
- know-how transfer of practical experience
- orientation to international PM standards
- project experienced trainers and consultants
- a training programme in several languages
- the possibility of certification in PM competency
- professional organisation



Professional project management for assured project success

Involving project management in personnel development concepts opens new opportunities for your company: Your staff relies on proven and efficient standards within the framework of a company-wide project management culture. Project teams begin to function quicker. Competent project managers reach their project targets with certainty and make a substantial contribution to the success of the company.

Systematically develop competency...

As an institute for customer specific trainings in project management, we offer highly promising qualification perspectives.

Due to close partnership, our service portfolio is shaped by the project management bodies PMI® and IPMA®. In combination with our long standing operative experience in project management, we are capable of supporting you in your qualification and development tasks. In this respect, we are both efficient and requirement-oriented.

■ Training & Curriculum

Continuing Development within One's own Project Environment

All of our trainings contain individually conceived parts. They are specifically built up based on the current state of your team development and are, therefore, free of redundancies. They are alive with practical references and are, thus, practically "on-the-job" trainings. We intensively train on the practical use of methods, tools and best practices with specific examples taken directly from your business. From this, we also take into consideration the cultural, regional and industry determined circumstances which can have an effect on a project. Our specific project management curriculum combines individual training blocks with a continual process for further development. Its target is to fulfil the requirements for expertise, which is needed for the creation of value in your business. Through their customer specific focus, our curricula integrate themselves systematically into new, alternative career paths for project managers and consultants.

■ Certification Preparation

Successful Certification according to International Standards

The certification of your employees according to PMI®/IPMA® is an important calling card for your organisation. Together with us, your employees will be able to prepare themselves for the exams both quickly and effectively. Over 95 % of our course participants pass the exam on their first attempt.

As a Registered Education Provider of PMI®, we can also register your custom-tailored courses and award Professional Development Units (PDU's), which are required to renew PMI® certification. Although the content is standardised, we are able to adapt the course organisation, in order to align it with your requirements. For example, we can work together to coordinate the course duration and the number of self-study blocks.

■ Project Assessments

Effective Help for Projects

A project assessment must benefit your project immediately. Our experts clearly and concisely present you with the specific strengths and weaknesses in your projects. With this, we employ a pragmatic portfolio of methods, utilising reliable metrics. Our services include:

Performance Check: With an effective process model, a project's performance abilities and the potential for results will be checked and the potential for targeted optimisation will be determined.

Team Due Diligence: The analysis of the team configuration shows if important project tasks, such as communication or coordination, are being neglected.

Process Harmonisation: Through the identification of redundancies or gaps in processes, efficiency and flexibility will be increased.

Coaching: Accompanied by a coach coming from the project practice, a project manager can systematically and sustainably improve his/her expertise regarding methods and leadership.



Customer example Daimler Financial Services AG: Global training curriculum

Task: Development of a comprehensive, world-wide curriculum with training modules and example exercises for project management on the basis of the company specific PM methodology in German and English.

Our achievement: Co-operative programme conception, drawing up the training document contents and didactic, design of practice examples, integration of project management standards and tools specific to the corporation, performing the training in Europe and the USA.

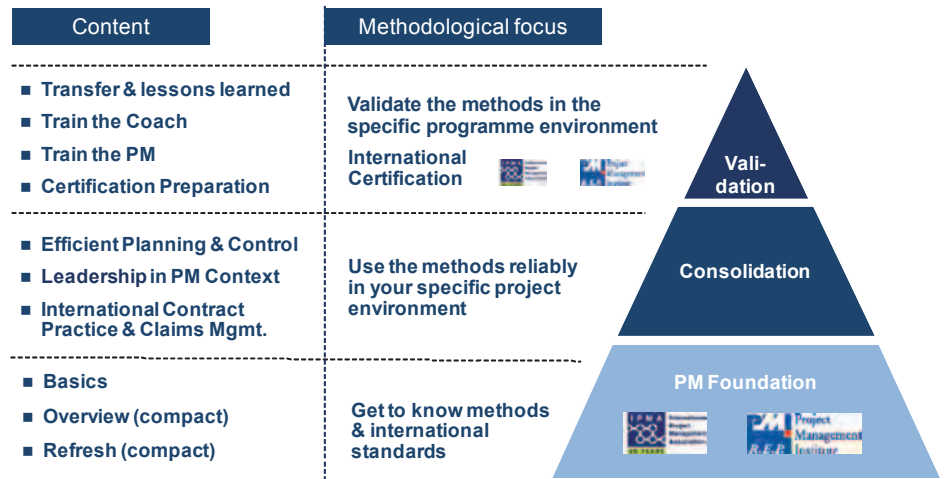
...sustainable and practical

Dornier Consulting Project Management Academy applies a **particular didactical concept**, whereby newly acquired knowledge can be directly utilised in project practice. The learning content is reinforced by a well thought-out combination of the elements impulse, experiencing and reflection. The orientation on the project lifecycle imparts both a realistic sequence of the individual elements of project management and their interaction as a whole. In addition, you receive practice proven tools, which are **immediately usable**.

The decisive factor for success in this concept is the **personalities of our trainers**. They are selected **practitioners** and each is an expert in his/her own field, with many years of professional practice and experience in training.

We work with **realistic project examples**. These can be your own projects from your company or examples of our own concept. On this basis, the trainees can apply project management know-how in complex interaction with concrete project situations and with specific regard to the branch.

We offer state of the art project practice theory and method skills, knowledge of the branch and didactical experience, all from one source.



All of our programmes and training courses are conceived so that they assure a **fast transfer** into the company

routine work and effectively support specific tasks in project and process management, as well as in personnel development.

Comprehensive and fast

Our PM Compact offers you in three times three days the entire stock-in-trade for a successful start to the project and also for the following certification (CAPM of PMI® and/or Level D of the IPMA®).

| | Basic Level (B) | Advanced Level (V) | Expert Level (E) |
|------------------------------------------------------------------|------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| "Hard" Topics | B 01 Foundation in project management (3 days) | V 01 Professional planning & control (2 days) V 02 Efficient contract & claims management (2 days) V 03 Management of project risks & opportunities (2 days) V 04 PM-refresh for advanced project managers (2 days) | E 01 Strategic coordination of Multi-projects (2 days) E 02 customer-internal forum "best practice" in PM (2 days) E 03 PM update for Executives (2 days) |
| Optional, on demand: Specific certification preparation (2 days) | | | |
| "Soft" Topics | B 03 Teamwork in successful projects (2 days) | V 03 Leadership & motivation in project context (2 days) | E 03 Project manager as internal coach (2 days) |

Legend: = regular or standard training modules = number of training days = shortened compact- & refresh modules = customer-internal, additional modules

What we provide at a glance

- Standard in-house training courses in three stages
- Integration of IPMA® and PMI® international standards
- Certification
- Conception and composition of company's own programmes
- Trainers and consultants with project and management experience
- Sustained and practice oriented training methodology

www.pm-academy.de



From practice for practical application

Dornier Consulting Project Management Academy is an integral part of a full service provider for project management: Consulting – Training – Implementation.

Dornier Consulting Project Management Academy offers practice proven methods and tools from national and international large projects concerning a variety of

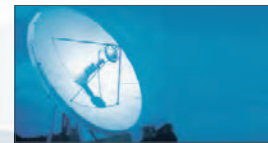
branches. Our clients profit directly from the many years of experience of an international project management corporation.

PRACTICE TRANSFERS FROM INTERNATIONAL PROJECTS



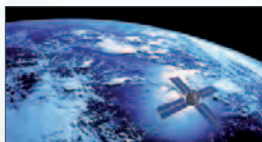
TRANSPORTATION/ INFRASTRUCTURE

- Airport projects
- Rail transport projects
- Logistic projects
- Traffic consulting
- Technology consulting
- Business consulting



AUTOMOTIVE

- Traffic telematics
- Vehicle systems
- Project organisation/model range management
- Test management



AEROSPACE/SECURITY

- Bid management
- Civil Works Management
- System Integration Management



ENVIRONMENT/WATER

- Water management
- Information systems
- Water supply and sanitation
- Environmental projects

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Dornier Consulting

Your vision is our mission

Dornier Consulting GmbH

Dornier Consulting gathers comprehensive practical experience and specialised knowledge in the management of projects.

- Consulting, engineering and project management for traffic, transport and the environment/water
- Over 45 years in the project business
- Over 350 employees
- Comprehensive experience from numerous national and international large projects in Europe, Eastern Europe/Russia/CIS, Middle East & Northern Africa and Southern Africa
- Presently over 120 projects in 25 countries with an investment volume of almost 30 billion Euro
- Certified to DIN EN ISO 9001:2008

www.dornier-consulting.com



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Dornier Consulting Project Management Academy offers a wide spectrum of training programmes, concepts and certification preparation in project management. The many years of international project experience of Dornier Consulting is the decisive factor for the success of our further education measures.